







IoTSP – FORUM SPRINT 3 2017-06-15

### IIoTSP – Industrial Internet of Things Services and People

Funded by Vinnova, Process Industrial IT and Automation (PiiA), and ABB







- Introduction
  - Goal/Scope/Recap
- Sprint 3
  - Cloud I/0
  - Industrial Cloud QoS
  - Business Models for the Internet-of-things
  - Concept demonstrators
    - Mine ventilation as a cloud service
    - IoT Hub connect





### Introduction



Goal

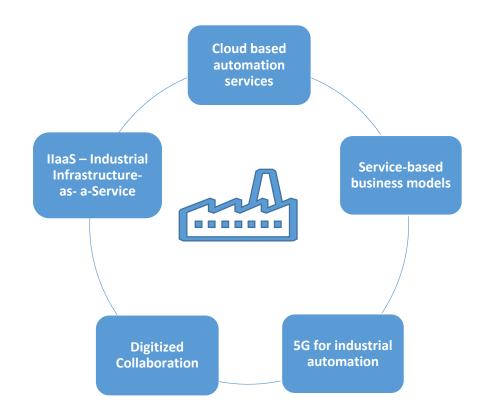


"Visa på möjligheterna med digitaliseringen genom konkreta och imponerande piloter tillsammans med svensk processindustri"



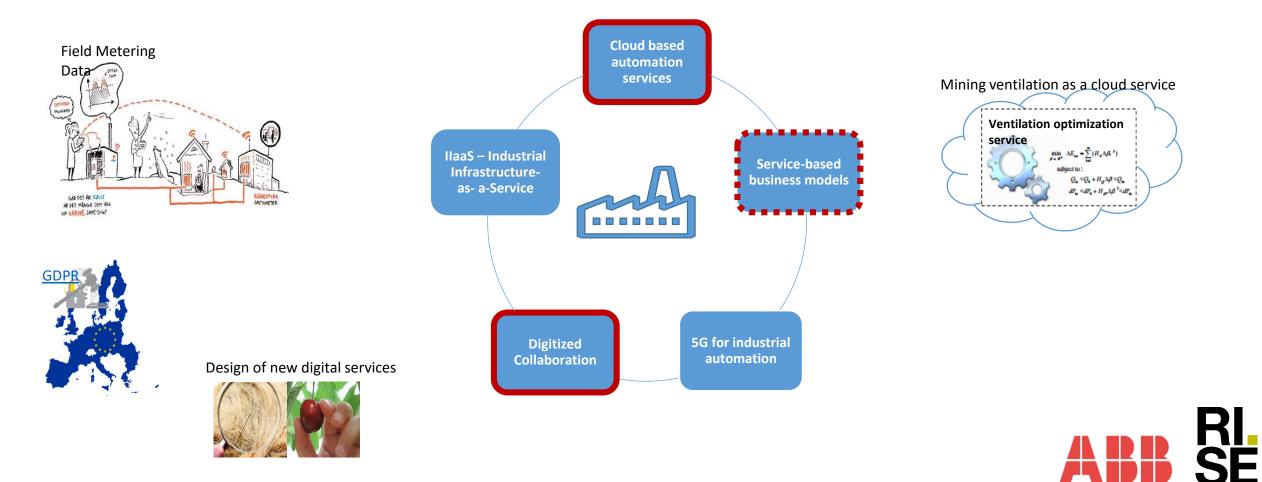
### **Scope – Future process industry solutions**











### Scope - Sprint 1&2

### **Dissemination of results**



ABB Customer World Connect. Collaborate. Outperform.



**NyTeknik** Här utvecklas industrins smarta maskiner (C.A.G Mälardalen)

### ABB Mining User Conference 2017 i Stockholm, 2-6 maj











### Dataskyddsförordningen

Axel Tandberg Tandberg & Partners 26 april 2017





# Cloud I/O



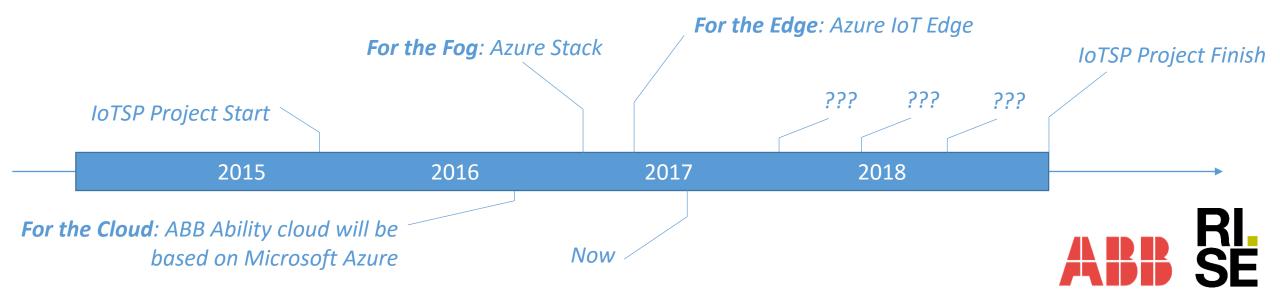
# IoTSP

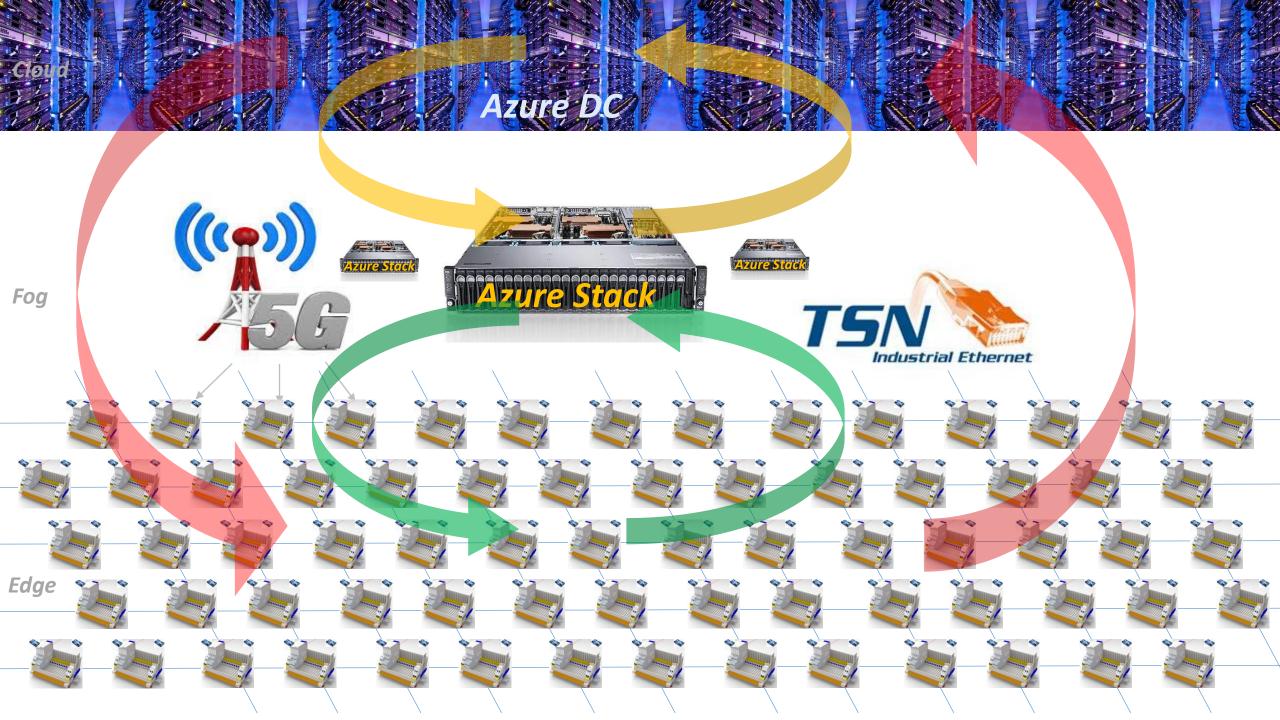
CloudIO



Vision of an easy-to-use, infinitly scaleable industrial IO system connected to Cloud Computing

Wayne Gretsky: "A good hockey player plays where the puck is. A great hockey player plays where the puck is going to be"

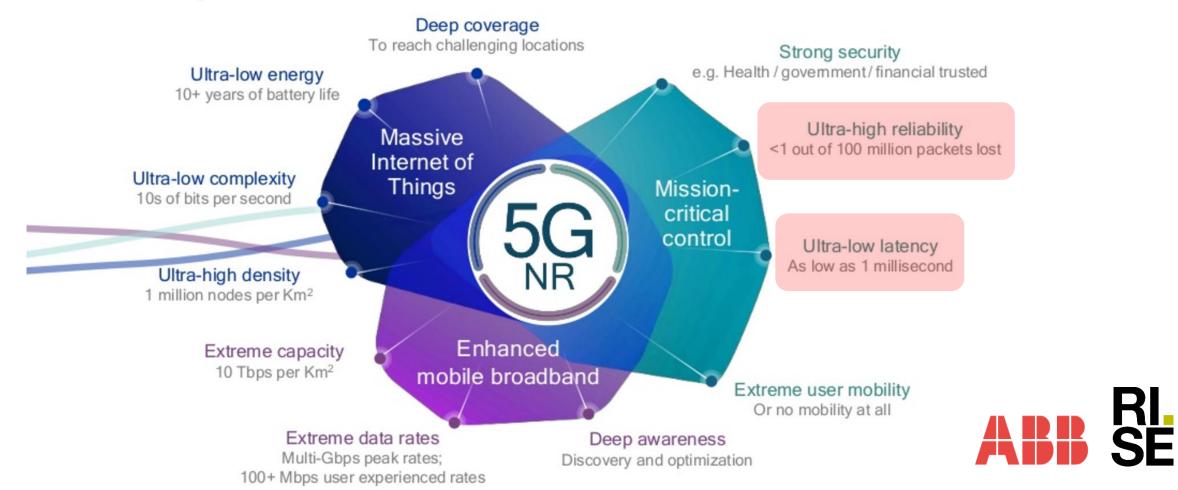




## What is 5G?



### Scalability to address diverse service and devices



### What is TSN



- Updates to the Ethernet standards through IEEE 802 to improve latency and performance while maintaining interoperability and openness
- Time Sensitive Networking (TSN) will provide:
  - Time synchronization
  - · Bandwidth reservation and path redundancy for reliability
  - · Guaranteed bounded latency
  - · Low latency (cut-though and preemption)
  - Bandwidth (Gb+)
  - · Routable to support complex networks and wireless

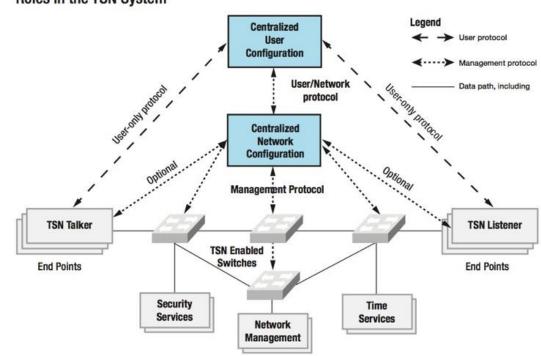
### • Imagine...:

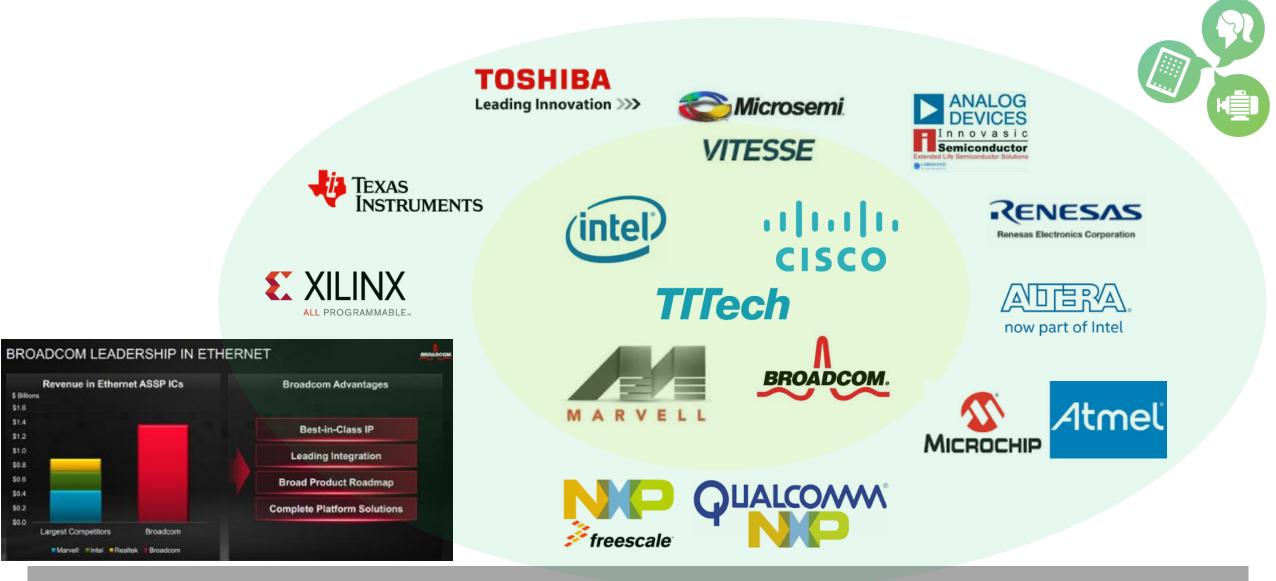
- 1000 bits of data/SELECT IO channel @ 100 ms
- A TSN Ethernet network with "10 G" bandwitdh
- This network could fit 1 million SELECT IO channels!
- 10.000 SELECT IO channels would consume just 1 % of this 10G bandwidth
- There would be lot's of bandwidth left for Video cameras, Netflix, other OT traffic and other IT traffic.

### TSN-based Protocols - "Sharing the Wire"



Roles in the TSN System

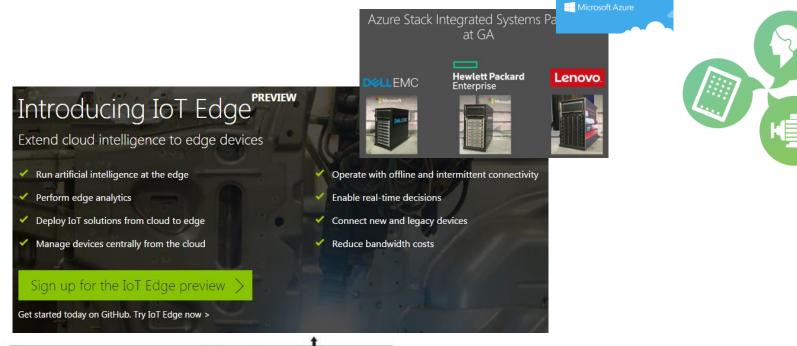


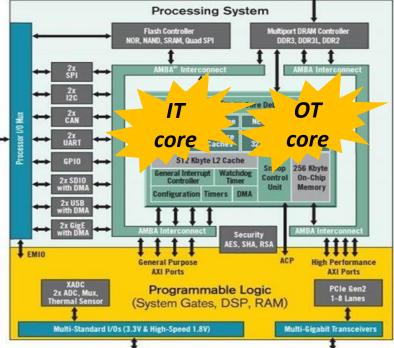


**Everyone working with TSN** 



- Complete and Secure Cloud-Fog-Edge Platform
- OPC UA PubSub communication enables Device2Device communication with Publish/Subscribe communication technologies via Ethernet, 5G, ..
- Low hardware requirements:
  - Single core and min 128 MB RAM







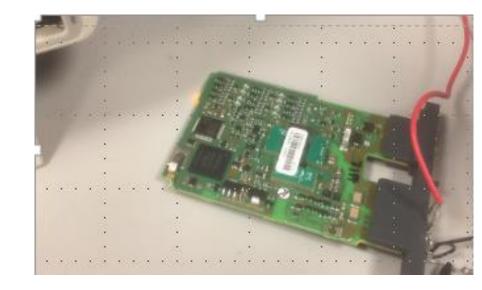


# So what have we done so far?

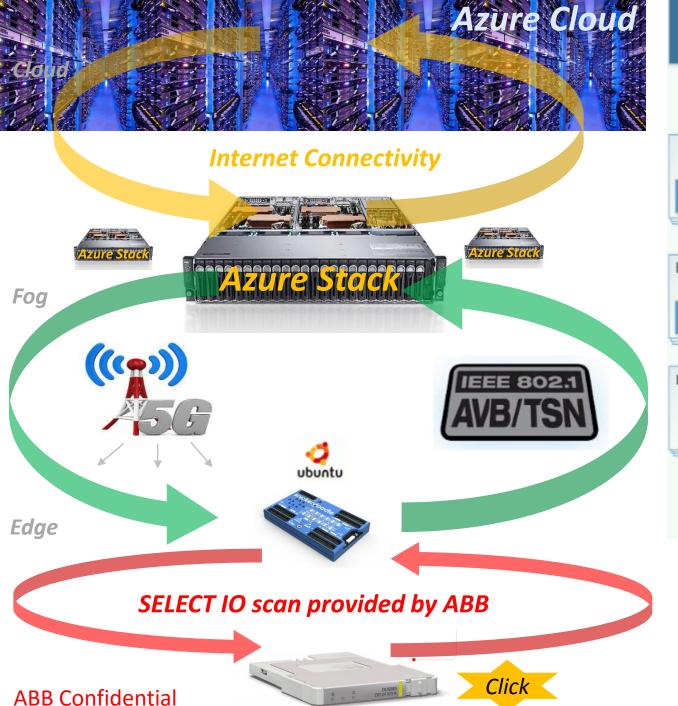
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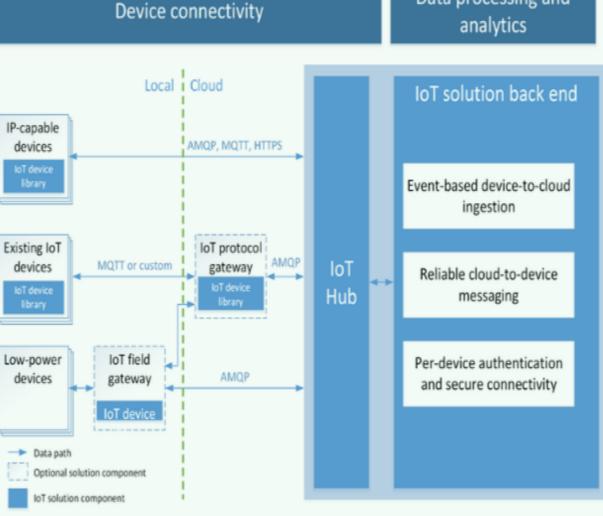
Microsoft Azure

- 1. Cloud: Large portions of IoTSP has worked with Azure functionality
  - Cloud2Fog2Edge Connectivity: Internet and IoTHUB communication evaluation
- 2. Fog: We've configured an Azure Stack Machine @SECRC
- **3.** Fog: We have access to 5G BaseStation from Ericsson @SECRC
- 4. Edge: We've aquired CloudIO Edge Computers with Ubuntu (Azure IoT Edge capable) suitable for TSN and more
- 5. Edge: We've developed a SELECT IO Scanner IP and a simple linux application using UIO driver to do 1 ms SELECT IO scan









IoTSP project demonstrates potential with IoTHUB communication from Ubuntu applications at the Edge to Azure (in Cloud and Fog) via 5G and Ethernet

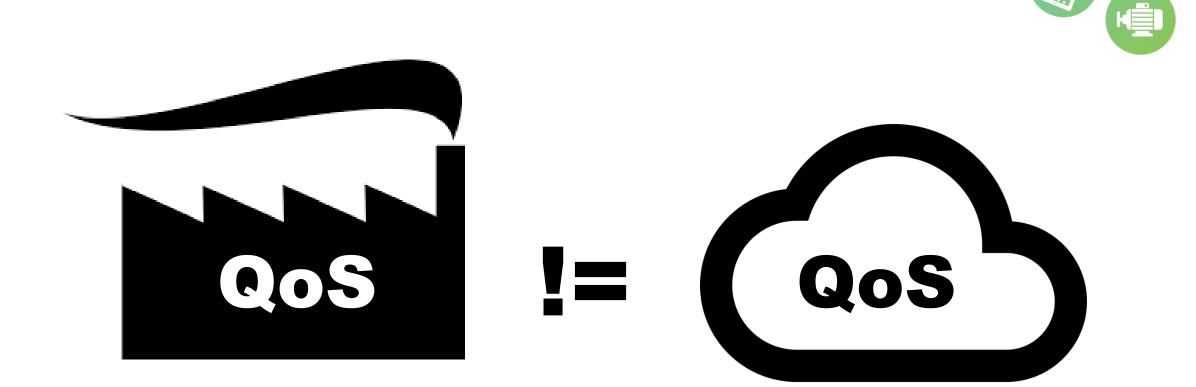


Data processing and



## **Industrial Cloud**







# Microsoft Azure SLA => 10-25% Service Credit



- <a href="https://azure.microsoft.com/en-us/support/legal/sla/summary/">https://azure.microsoft.com/en-us/support/legal/sla/summary/</a>
  - Analysis Services
    - A **minute** is considered unavailable for a given Server if **more than 1%** of all Client Operations completed during the minute return an Error Code.
  - Event Hub/IoT Hub
    - A **minute** is considered unavailable for a given Event/IoT Hub if all continuous attempts to send or receive Messages or perform other operations on the Event/IoT Hub throughout the minute either return an Error Code or do not result in a Success Code within <u>five minutes</u>.
  - Express Route
    - A minute is considered unavailable for a given Dedicated Circuit if all attempts by Customer within the minute to establish IP-level connectivity to the Virtual Network Gateway associated with the Virtual Network fail for longer than <u>thirty seconds</u>.
  - Scheduler
    - We guarantee that at least 99.9% of the time all scheduled jobs will initiate within 30 minutes of their planned execution times.



## Amazon S3 Service Level Agreement

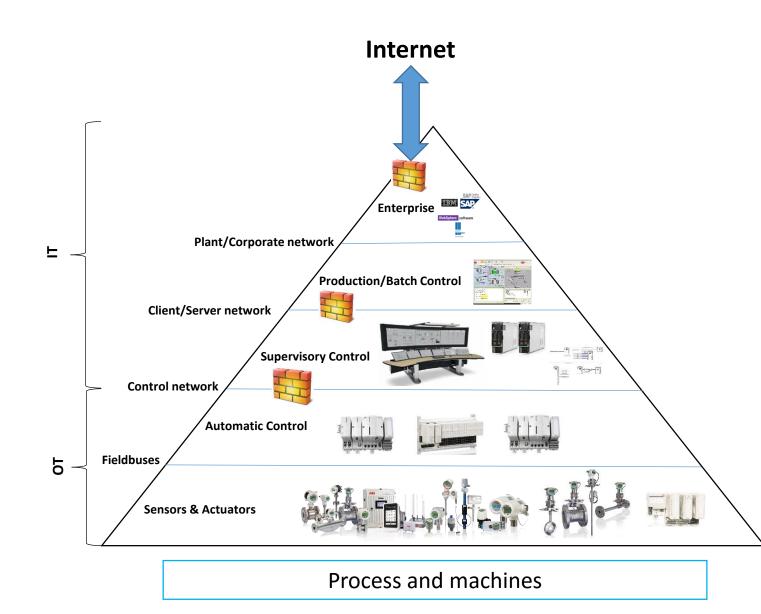


### • https://aws.amazon.com/s3/sla/

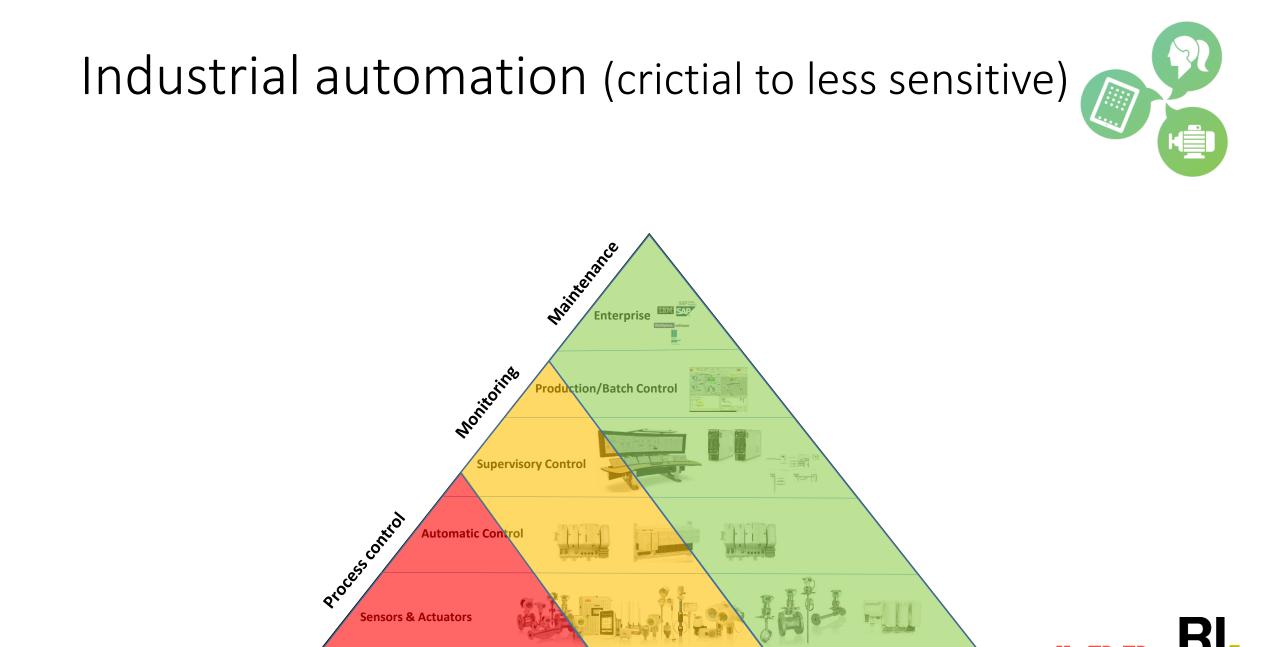
- "Error Rate" means: (i) the total number of internal server errors returned by Amazon S3 as error status "InternalError" or "ServiceUnavailable" divided by (ii) the total number of requests for the applicable request type during that <u>five minute</u> <u>period</u>. We will calculate the Error Rate for each Amazon S3 account as a percentage for each five minute period in the monthly billing cycle. The calculation of the number of internal server errors will not include errors that arise directly or indirectly as a result of any of the Amazon S3 SLA Exclusions (as defined below).
- "Monthly Uptime Percentage" is calculated by subtracting from 100% the average of the Error Rates from each <u>five minute</u> period in the monthly billing cycle.
- A "Service Credit" is a dollar credit, calculated as set forth below, that we <u>may credit</u> <u>back</u> to an eligible Amazon S3 account.



### Industrial automation







Process and machines

# per day

# Availability

Availability %	Downtime per year	Downtime per month	Downtime per week	Downtime per day
90% ("one nine")	36.5 days	72 hours	16.8 hours	2.4 hours
95%	18.25 days	36 hours	8.4 hours	1.2 hours
97%	10.96 days	21.6 hours	5.04 hours	43.2 minutes
98%	7.30 days	14.4 hours	3.36 hours	28.8 minutes
99% ("two nines")	3.65 days	7.20 hours	1.68 hours	14.4 minutes
99.5%	1.83 days	3.60 hours	50.4 minutes	7.2 minutes
99.8%	17.52 hours	86.23 minutes	20.16 minutes	2.88 minutes
99.9% ("three nines")	8.76 hours	43.8 minutes	10.1 minutes	1.44 minutes
99.95%	4.38 hours	21.56 minutes	5.04 minutes	43.2 seconds
99.99% ("four nines")	52.56 minutes	4.38 minutes	1.01 minutes	8.66 seconds
99.995%	26.28 minutes	2.16 minutes	30.24 seconds	4.32 seconds
99.999% ("five nines")	5.26 minutes	25.9 seconds	6.05 seconds	864.3 milliseconds
99.9999% ("six nines")	31.5 seconds	2.59 seconds	604.8 milliseconds	86.4 milliseconds
99.99999% ("seven nines")	3.15 seconds	262.97 milliseconds	60.48 milliseconds	8.64 milliseconds
99.999999% ("eight nines")	315.569 milliseconds	26.297 milliseconds	6.048 milliseconds	0.864 milliseconds
99.9999999% ("nine nines")	31.5569 milliseconds	2.6297 milliseconds	0.6048 milliseconds	0.0864 milliseconds

Cloud & Edge SLA

**Industrial Automation** 

\* System 800xA Solutions Handbook, ABB,



### IoTSP QoS measurements



- Availability
  - Cloud Service Response time (i.e., RTT) is compared to application deadline requirement
  - Availability =  $1 \frac{\#failed/late \ cloud \ service \ responses}{\#total \ cloud \ service \ requests}$
- Latency & Jitter
  - Round-Trip-Time (RTT) measurements (avg., max, min, jitter =  $\sigma$ )
- Error Rate
  - The percentage of errors detected by a device within a predefined period of time.

Inspired by NAMUR NE133 KPIs for communication a "User Association of Automation Technology in Process Industries", 140+ member companies, http://www.namur.net





# Azure IoT Suit: popular solutions



### Remote monitoring

Connect and monitor your devices to analyze untapped data and improve business outcomes by automating processes.



### Connected factory

Accelerate your journey to Industrie 4.0 – connect, monitor and control industrial devices for insights using OPC UA to drive operational productivity and profitability.

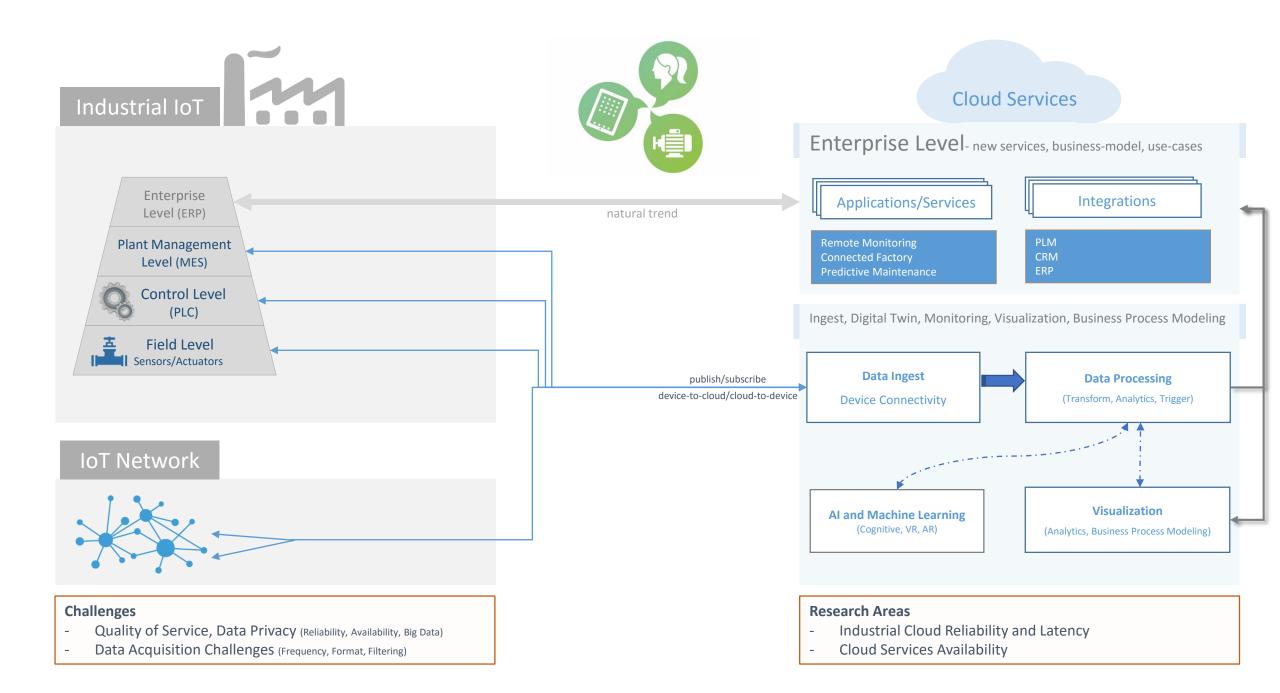


### Predictive maintenance

Anticipate maintenance needs and avoid unscheduled downtime by connecting and monitoring your devices for predictive maintenance.

https://www.azureiotsuite.com/#solutions/types

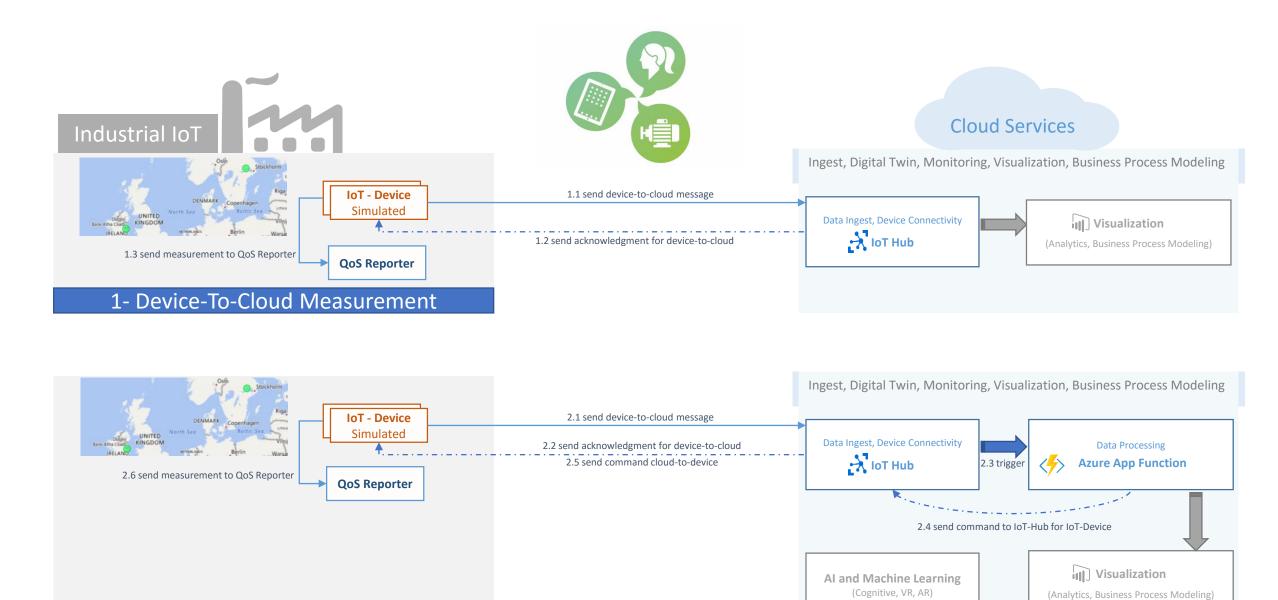




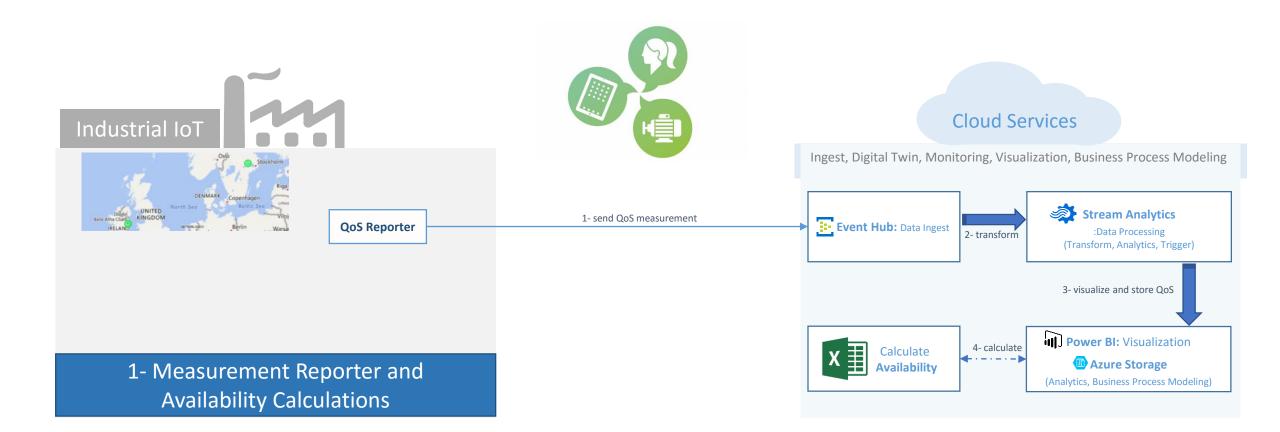
## POC Architecture and Experiment Approach

- Objective; find latency and calculate availability
  - Latency between device and cloud services
  - Latency between cloud services
- Challenge; time sync issue between IoT devices and cloud services
- Approach; perform device round-trip measurements, find Availability





2- Device-To-Cloud Service Measurement





# **Experiment Setup and Reports**

### • Experimental Setup

- Running two devices for 4-5 days
- Data-center in Ireland
- Sending data ingest messages every second
- Getting commands from cloud every 30sec

### • Reports

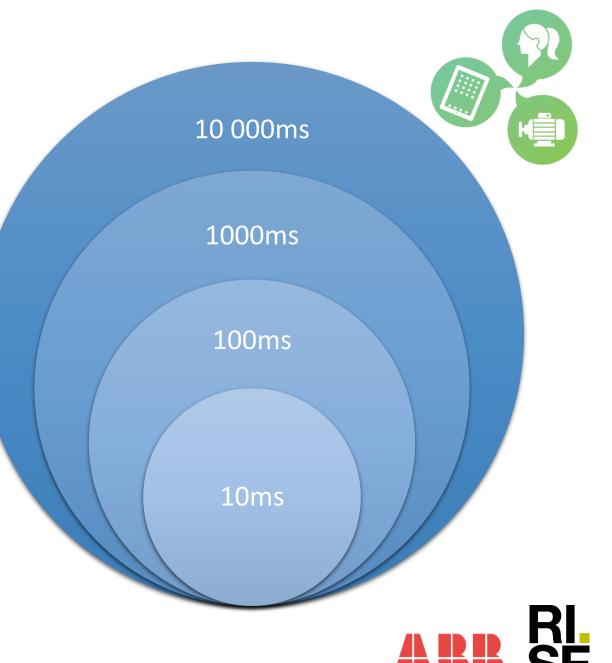
- Device-to-Cloud Measurements: Västerås device to Ireland data-center
- Device-to-Cloud Measurements: Ireland device to Ireland data-center
- Device-to-Cloud Measurements: Summary
- Device-to-Cloud Service Measurements: Västerås device to Ireland data-center
- Device-to-Cloud Service Measurements: Ireland device to Ireland data-center
- Device-to-Cloud Service Measurements: Summary



# **Reference Latency Chart**

- 10ms
  - Motion Control
- 100ms
  - A response time of 100ms is perceived as **instantaneous**
- 1000ms
  - Response times of 1 second or less are fast enough for users to feel they are interacting freely with the information
- 10 000ms
  - Response times greater than 10 seconds completely lose the user's attention

1968 Robert Miller classic paper; Response time in man-computer conversational transactions



## **Results and Visualization**

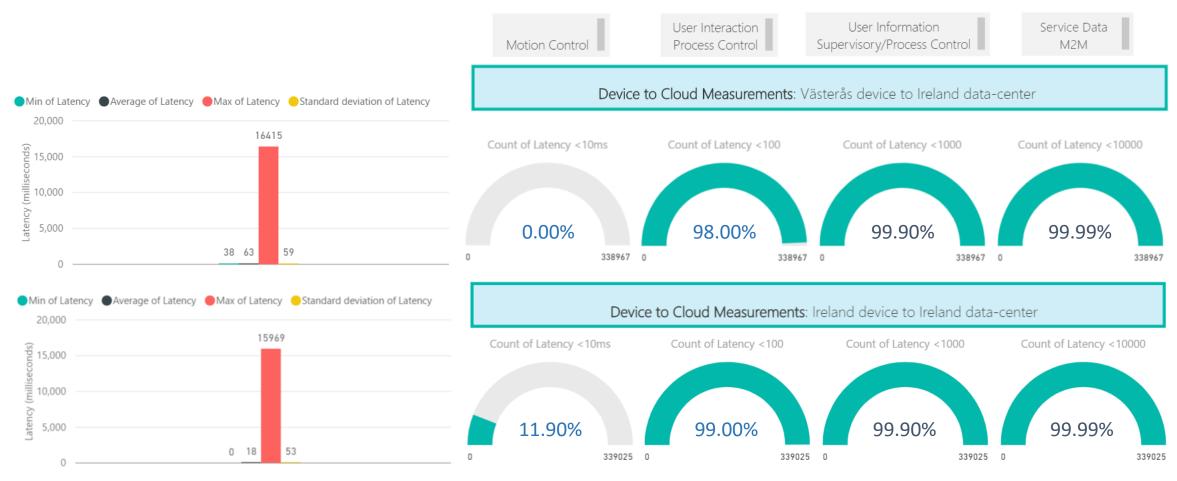


- Power BI Embedded
  - <u>https://app.powerbi.com/groups/me/reports/485e64bf-cbbf-42b8-958c-54128512e9d0/ReportSection</u>



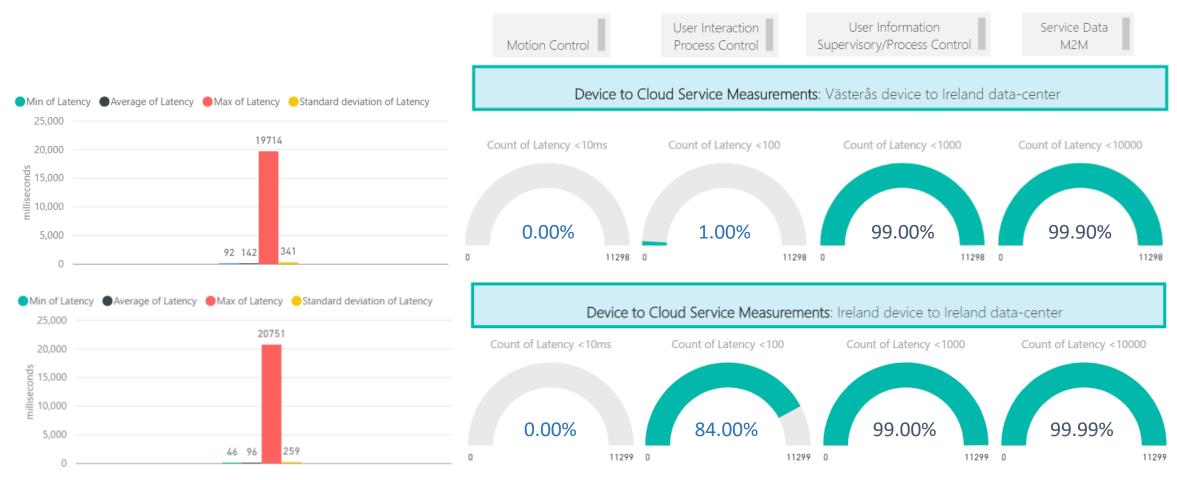


# Experimental Results and Availability





# Experimental Results and Availability



# **Characteristics of Cloud Services**



- Lack of time accuracy between device and cloud services
- Cloud services works as scheduled jobs and ASAP
  - Scheduled jobs can create predefined latency, e.g. Stream Analytics
- Throttling limits can increase latency
  - Requests placed in queue
- Throttling limits can stop services and create errors
  - Maximum queue limit encountered
- Application specific architecture design and test throttling limits
  - Worst-case works under limits or service scale accordingly



## Next Steps



- Need more concrete use-cases to experiment IoT cloud services
  - Enhance architecture with more industrial services
  - Guidance for designing of application specific industrial SLAs
- Identify challenges and future work to improve QoS
  - Modular redundancy in cloud
  - Cloud Scalability and Replication
  - Dedicated network routing, e.g. express route
  - Edge Computing
  - Distributed Cloud





## Business Models for the Internet-of-things



## 0 0 5 IMPA Ľ

IEEE

Internet of Things

#### **BILLIONS OF DEVICES**

- More then 50 billion in 2020
- Heterogeneous architectures
- Big Dates and broadband communications

Source: Intel







#### MANY APPLICATION DOMAINS

- Consumers (i.e., wearable, home automation, wellness)

 Commercial (i.e., retail, building, logistics)
Industrial (i.e., manufacturing, energy, transportation)

- Public Sector (i.e., Smart Cities and regions, public safety, security, healthcare)

Source: Beecham

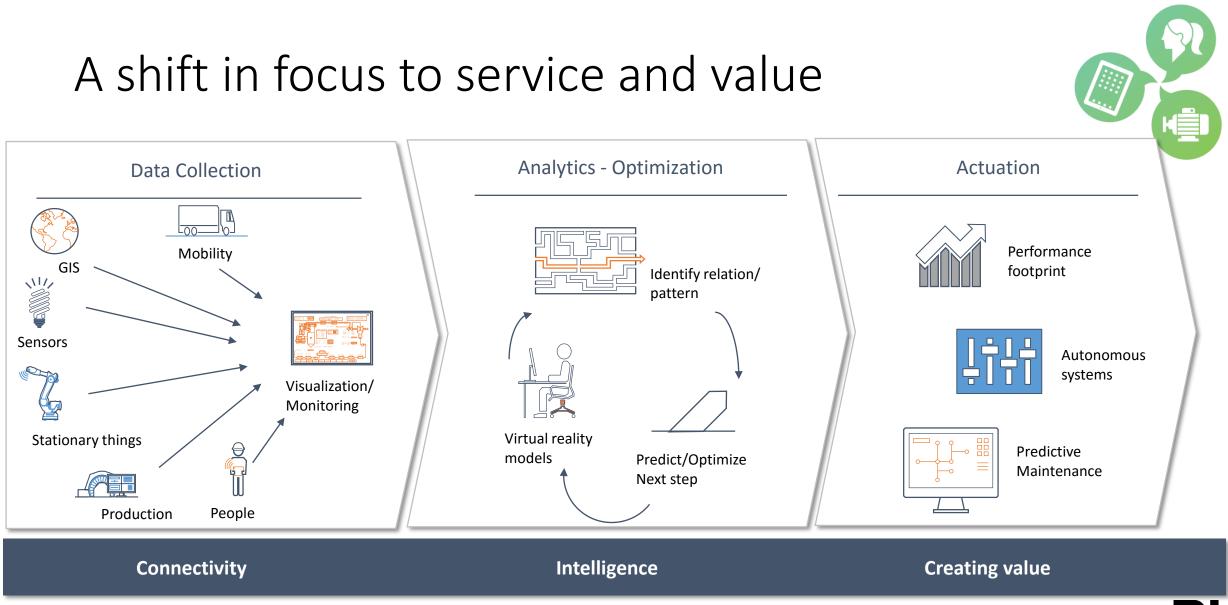


- Intelligent services
- Open ecosystems
- Different value chains
- Many different business models
- New actors (e.g., Makers)

Source: Freescale



ABB SE







## **Business Model**

Describes the rationale of how an organization creates, delivers, and captures value

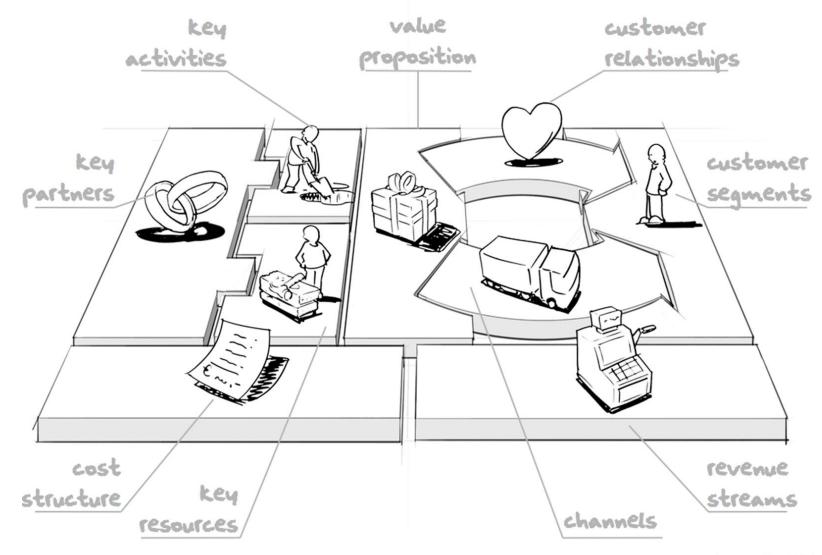
**Value Creation** 

Perform activities that increase the value of a company's offering and encourage customer willingness to pay Value Capture

Monetization of customer value



## **Business Model Canvas**

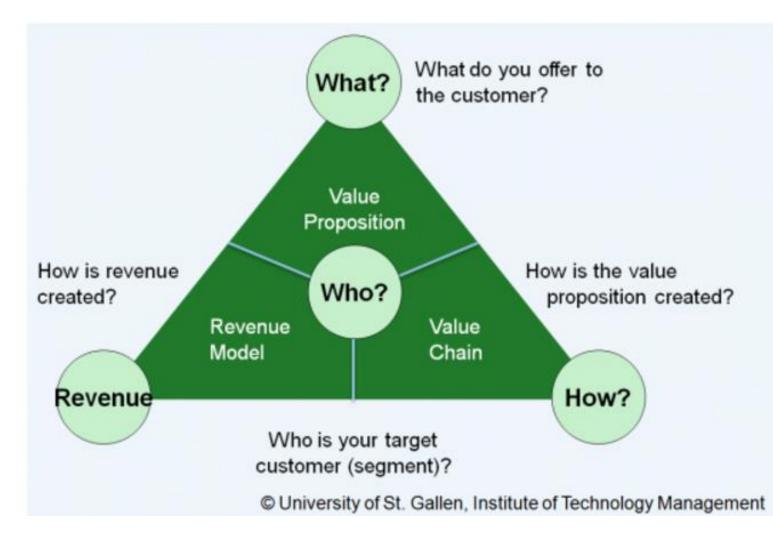






images by JAM

## A business model is a blueprint of how a company creates and captures value









### The Internet-of-things Requires a Mindset Shift (1) Create value differently

		TRADITIONAL PRODUCT MINDSET	INTERNET OF THINGS MINDSET
VALUE CREATION	Customer needs	Solve for existing needs and lifestyle in a reactive manner	Address real-time and emergent needs in a predictive manner
	Offering	Stand alone product that becomes obsolete over time	Product refreshes through over-the-air updates and has synergy value
	Role of data	Single point data is used for future product requirements	Information convergence creates the experience for current products and enables services

SOURCE SMART DESIGN

HBR.ORG





### The Internet-of-things Requires a Mindset Shift (2) Capture value differently

		TRADITIONAL PRODUCT MINDSET	INTERNET OF THINGS MINDSET
VALUE CAPTURE	Path to profit	Sell the next product or device	Enable recurring revenue
	Control points	Potentially includes commodity advantages, IP ownership, & brand	Adds personalization and context; network effects between products
	Capability development	Leverage core competencies, existing resources & processes	Understand how other ecosystem partners make money

SOURCE SMART DESIGN

HBR.ORG



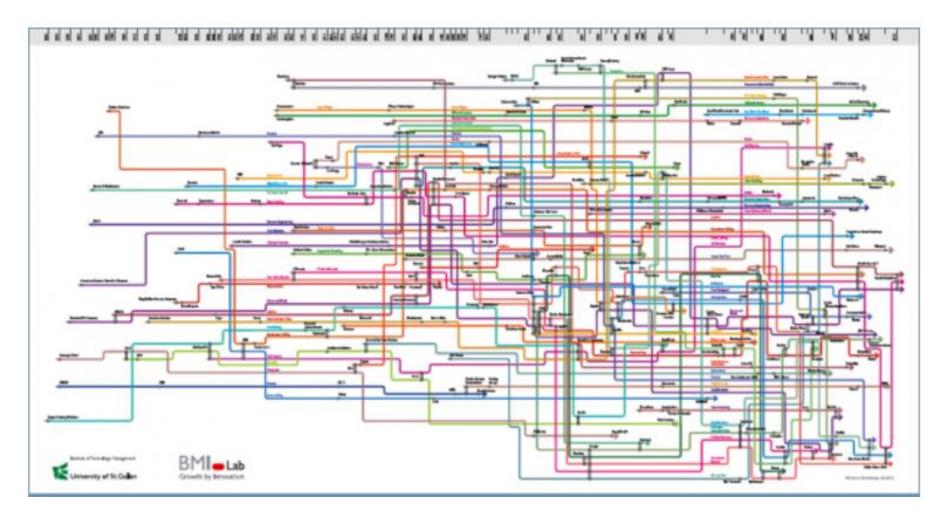


## Internet-of-things changes business models





## St. Gallen Business Model Innovation Map





## Business Model Patterns



#### **Digitally Charged Products**

Product as a point of sales Digital add-on Object self service Remote usage and condition monitoring

#### Sensor as a Service

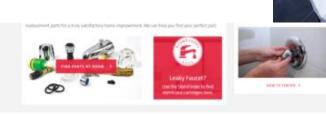
The data-generating products or the resulting services are no longer the central focus in this pattern but rather the data itself

#### **Experience selling**

The value of a product/service is increased by an enhanced customer experience offered with it



Physical products become sites of digital sales and marketing services





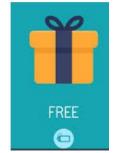


88358930
Tyler Olson | Dreamstime.com

A physical assets is sold together with a free digital service at no additional cost. Over time, the customer can purchase premium services and get invoiced.



Digital add-on









The usability of a product/service or sub-functions can be restricted to the time span of a subscription.



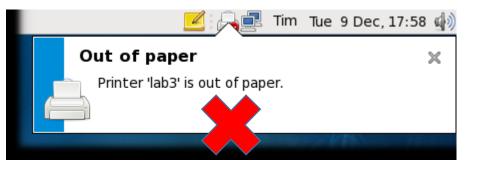


# ged Products"

## Business Model Pattern "Digitally Charged Products"

Physical assets have the ability to serve themselves by placing orders on the internet or from the storage, etc.











The use and consumption of a product/service is measured and charged (pay per use)

Monitoring the status of production plants or equipment to guarantee performance and availability











### Business Model Pattern "Experience selling"

The value of a product/service is increased by an enhanced customer experience offered with it



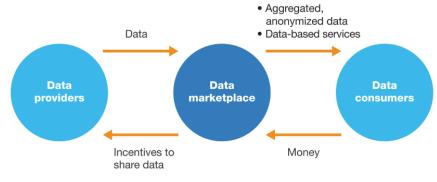




### Business Model Pattern "Sensor as a service"

Collecting, processing and selling the sensor data for a fee from one subsection to other subsections.

The data-generating products or the resulting services are no longer the central focus in this pattern but rather the data itself -> Data marketplace Aggregated data can be an incentive for providers to share information.



McKinsey&Company

How is the marketplace best structured?









#### Sensor as a Service

The data-generating products or the resulting services are no longer the central focus in this pattern but rather the data itself

#### Offering analytics and insights

Why the operation costs over a certain period is high? Why the energy consumption is high last week? How is the utilization rate of mining machines over a certain period? What is the root cause of a too low mean-time-between-failure for the mining machines?





## Mine Swish - A Future Mining Business Model (2)

#### **Digitally Charged Products**

Product as a point of sales Digital add-on Object self service Remote usage and condition monitoring

#### Digital offerings

Predictive maintenance instead of reactive or time-based maintenance (maximize equipment availability) Service updates and upgrades Reporting (daily, weekly, monthly) Integration with other services, e.g., mine safety, fleet management, mine ventilation, etc.





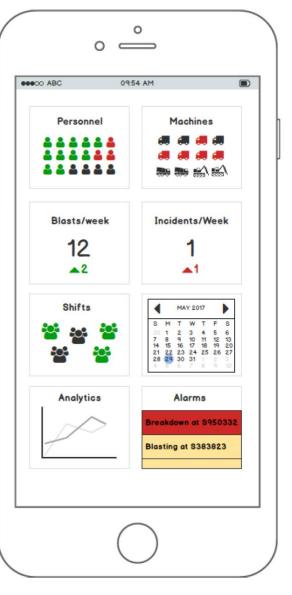
## Mine Swish - A Future Mining Business Model (3)

#### **Experience** selling

The value of a product/service is increased by an enhanced customer experience offered with it

Convenience and increased accessibility by offering services in mobile devices:

Notifications to operator on events Visualization of activity schemes on mobile devices Video and voice communication Visualization of KPIs for production status







## Mine Swish - A Future Mining Business Model (4)

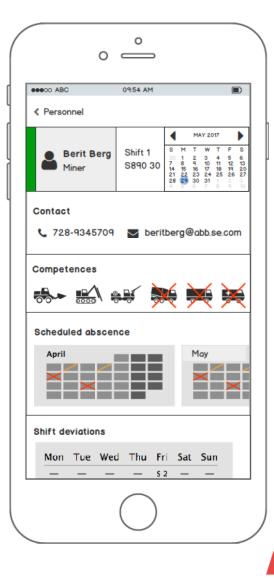
#### **Experience selling**

The value of a product/service is increased by an enhanced customer experience offered with it

#### Convenience and increased accessibility

Visualization of activity schemes on mobile devices

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Cashboard			
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Miner	S890	· · ·	>





## Mine Swish - A Future Mining Business Model (5)

#### **Experience selling**

The value of a product/service is increased by an enhanced customer experience offered with it

#### Convenience and increased accessibility

Visualization of KPIs for production status

●●●●● ABC 09:54 AM				
Cashboard	+			
Ore production	Power consumption			
Breakdown/machine	Degree of Utilization			
Ore reserves	Degree of Utilization			
Temperature	Pressure			



## Challenges



#### Data perspective

Data privacy, confidentiality, integrity, ownership, and traceability

Data quality and trust

Value co-creation through data sharing and integration

Who takes the role of data marketplace?

#### **Transition perspective**

How is the organization influenced due to the transition from product-dominant to serviceoriented business model? Step-wise transition from existing business model to adapt to Internet-of-things context

#### Service perspective

How to achieve recurring revenues? Trust between service provider and service consumer Quality of service Ease of use

#### Legal perspective

Compliance with regulations SLA legal aspects

## **Future Perspectives**



Value design shifting from a firm to designing business models for ecosystems Integration of actors, various resource flows, and value exchange between them

Value design shifting from data sharing to co-developing Greater level of collaboration and sharing - all actors collaborate and co-develop high value analytics solutions (creating value and wins for all actors involved)

Value design to embed sustainability thinking

Make sustainable choices to reduce material consumerism and enhance product lifecycles



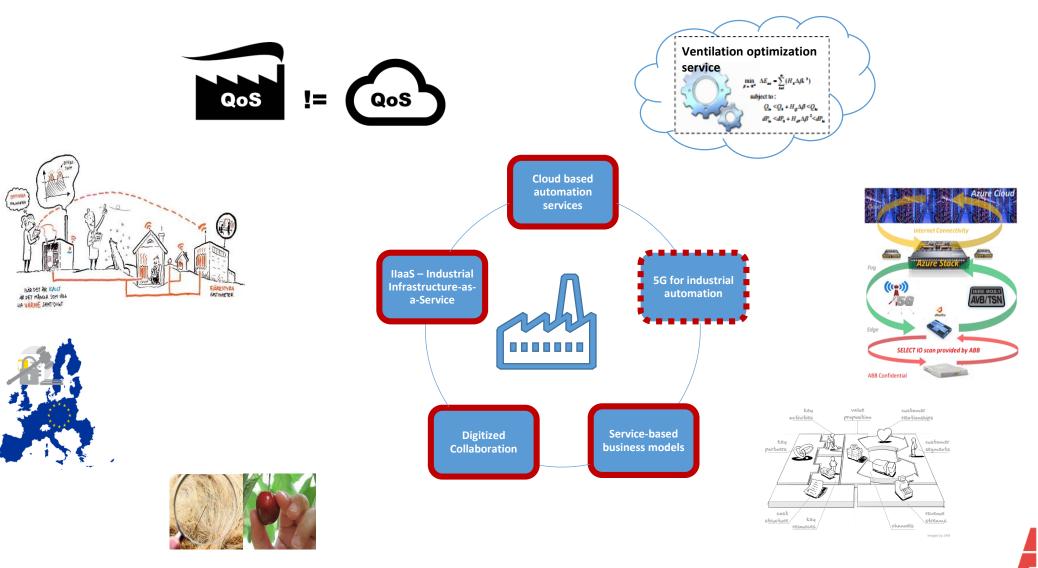


## **Reflections, Next steps**





RI. SE



### **Planning next sprints – Ideas/partners**



#### Distributed Cloud



#### Machine learning in UC



Cyber security



FireEye and Mandiant Merger 01-08-2014-Forbes



**ABB** SE



## **Concept demonstrators**





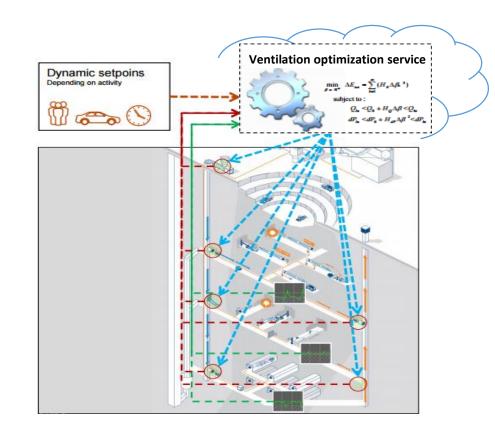
## **Mine Ventilation Optimizer as a Cloud Service**



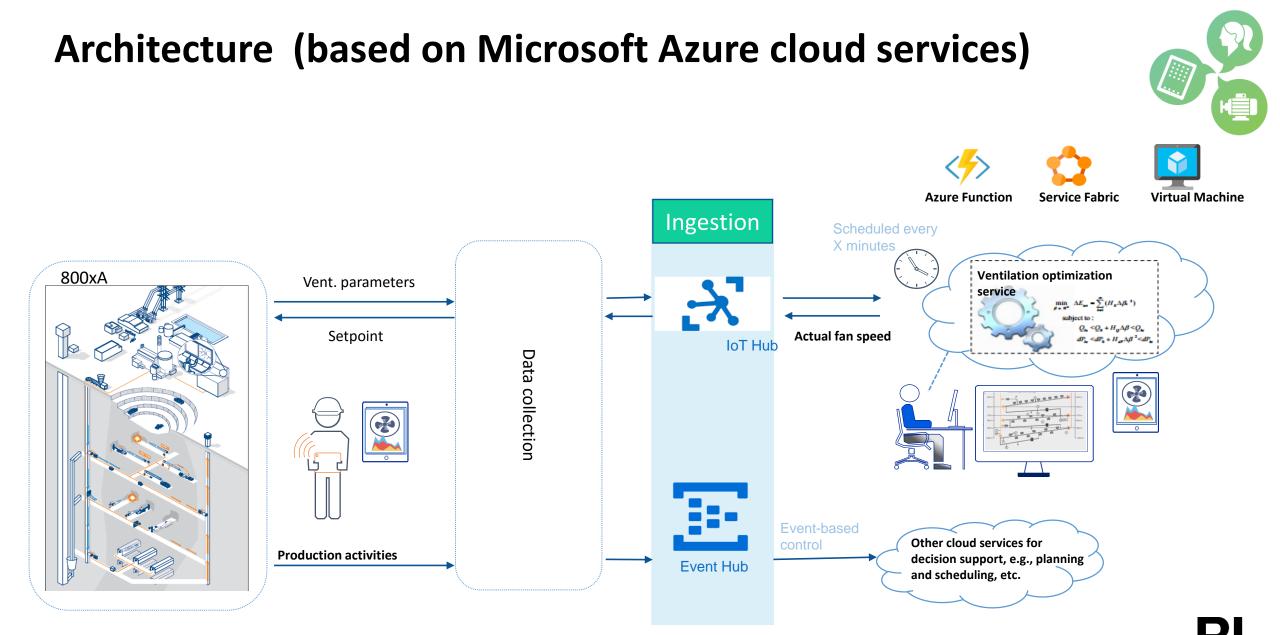
### **Enable new capabilities and services**



- The service is managed from a central location
  - Flexibility to modify and improve the SmartAir™ Optimizer
- Customers use the service as needed
  - Easy upgrade and change to new levels of mine ventilation
  - Easy installation and maintenance
  - Easy to handle software upgrades and patches
- Monitor ventilation data from across different mine sites
  - Visualization of ventilation-related data to assist decision makings, e.g., historical data, real-time data, and KPI tracking, etc.
- Suggestion for optimization algorithm improvement based on machine learning

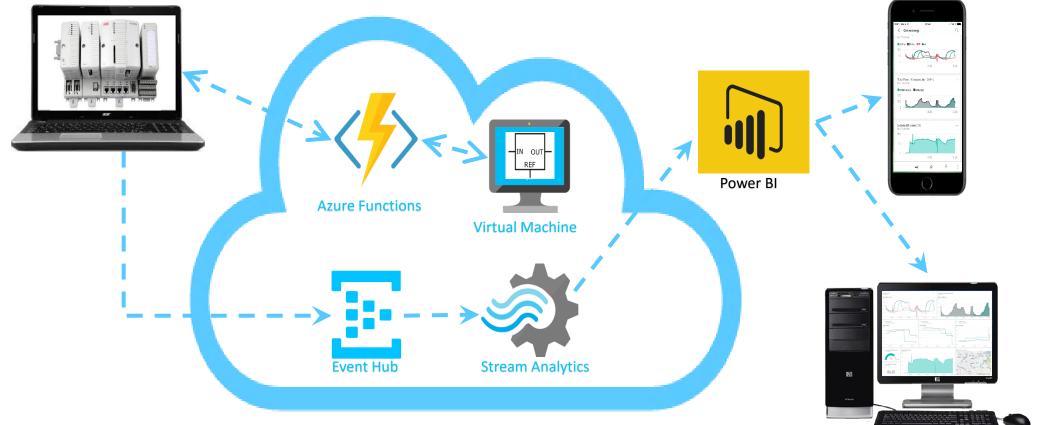






### Demo set-up

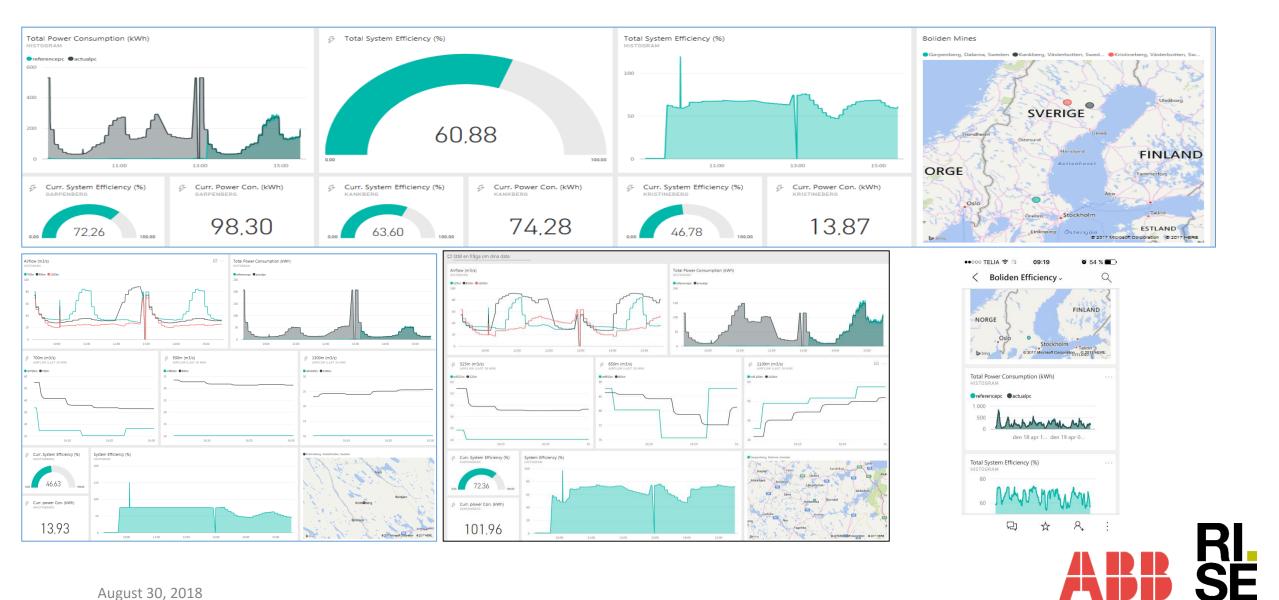
Mine simulation







### **Power BI visualisering**





## **IoT Hub connect**

